

How Architecture-Driven Modernization Is Changing the Game in Information System Modernization

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Report Documentation Page

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Why Modernize Legacy Systems?

Doing Nothing Is The Pathway To Decline

- ☐ Half Trillion Lines of Code Written in Obsolete Legacy Languages
- Massive Drain on National Productivity
- ☐ Many times more Costly to Maintain and Operate Than Modern Applications
- ☐ Hindering Progress And Innovation In Every IT Sector

Choosing The Wrong Pathway Is Perilous

- Massive Waste On Misguided and Poorly Executed Approaches.
- ☐ Past Replacement Efforts Have A Shocking 63% Failure Rate
- ☐ Historic Modernization Failures Cited Time and Again
- □ Past Failure Should Never Be A Justification For Doing Nothing

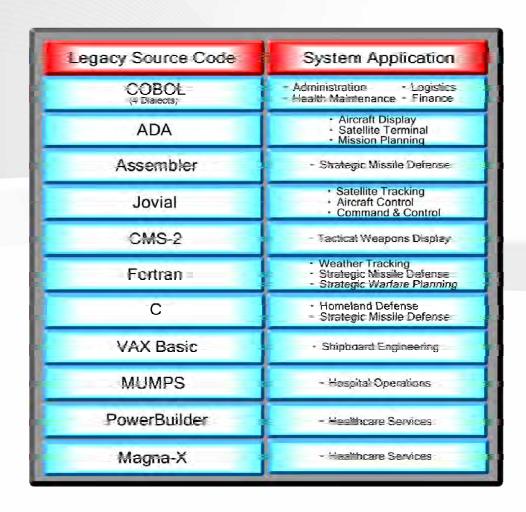
*according to Forster

Why Architecture Driven Modernization?

- □ ADM Is A Body of Management Practices That Work
- ☐ Backed By the Object Management Group (OMG)
- ☐ The Only Formally Defined Set Of Modernization Standards
- Establishes Routine Predictable Repeatable Practices
- ☐ If Followed, ADM Delivers:
 - High-Quality Modernized Systems
 - Fraction The Time and Cost Of Past Methods,
 - Handles All Combinations of Source And Target Languages,
 - **❖** Applicable To All Sectors: Military, Government, Commercial
- □ ADM Is The Best Path To Moving Aging Systems To Agile Methods

ADM Works!!

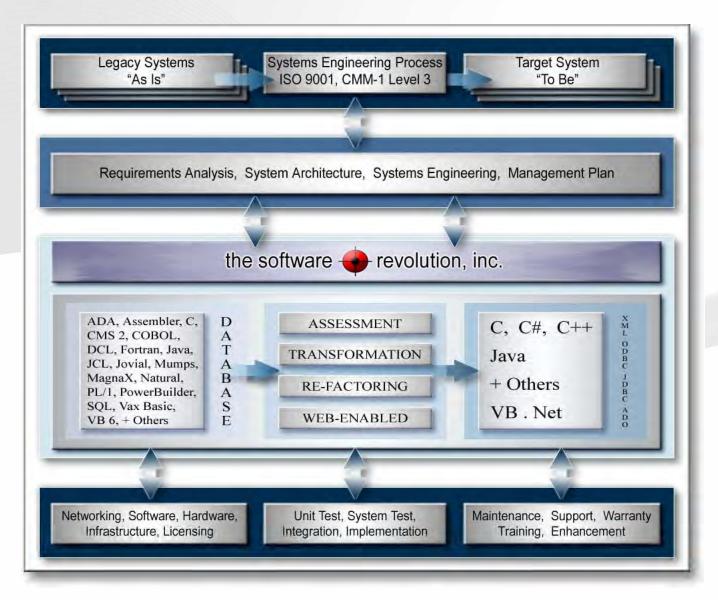
<u>ADM Works</u> Across All Legacy Languages, Platforms and Applications



ADM Works at a Fraction of the Cost and Time

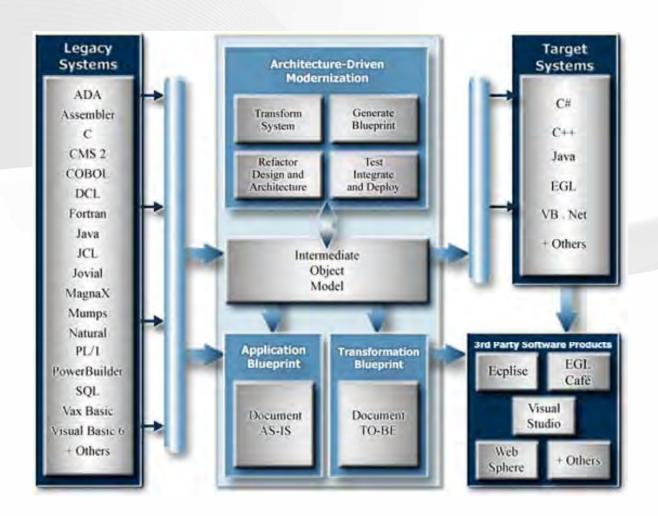
	Integrator	System	Code	SLOC	TTC
	Navigant	Health Car Service Corp.	PowerBuilder & Magna X to Java	170K	On-Going
	Premera Blue Cross	Automated Doc. Assembly System	COBOL to C++	44K	3 mo.
	AETNA	Proof-of-Concept	COBOL DOCS & Re-Fact.	92K	3mo.
	Thales Air Systems	French Air Traffic Management	Ada to Java	495K	12 mo.
	Thales Air Systems	Nordic Air Traffic Management	Ada to Java	541K	9 mo
Civilian	Thales Air Systems	Australian Air Traffic Management	Ada to Java	638K	9 mo
	Unisys	NY State Dept. of Criminal Justice	COBOL Documentation	308K	2 mo.
	NEA	Grant & Business Systems	COBOL to C++	656K	7 mo.
	SAIC	Veteran's Health Administration	MUMPS to Java	300K	4 mo.
	State of OR	Employee Retirement System	COBOL to C# .Net	250K	4 mo.
	State of WA	Off. of Super of Public Instruct.	COBOL to C# .Net	191K	5 mo.
	TriGeo	Sim v4.0 (Internal Product)	Java Docs & Re-Fact.	370K	2 mo.
	EDS	Proof-of-Concept	P/L 1 to Java	50K	7 mo.
	CSC	Bureau of Immigration	COBOL to C++	17K	3 mo.
	Boeing	ALCA - Czechoslovakia	Jovial to C++	9K	2 mo.
	LMCO	P-3C	Ada - C++	656K	14 mo.
	ITT	BMEWS - Cobra Dane	Ada/Fortran - C++	380K	8 mo.
	Raytheon	Satellites	Ada/Fortran - C++	284K	5 mo.
	L-3	VTT	Ada - C++	77K	3 mo.
Military	LMCO	SAC Strategic Planning System	Ada - C++	40K	2 mo.
	DSR	E-2C ACFT	Ada - C++	20K	5 mo.
	USAF	CAMS	COBOL Docs	1M	6 mo.
	NGC	REMIS	COBOL - C++	400K	7 mo.
	Dyncorp	WCSRS	COBOL - C++	90K	5 mo.
	ITT	BMEWS - ROSA	Fortran/C Docs	2M	4 mo.
	Raytheon	Patriot Missile	Fortran - C++	200K	6 mo.
	Litton PRC	Strategic Air Command	Fortran - C++	50K	4 mo.
	Raytheon	WDAC	Fortran - C++	40K	1 mo.
	SAIC	EOSS	VAX Basic - Java	38K	5 mo.
	TRW	MILSTAR	Jovial to C++	143K	1 mo.
	USAF	F-16 Decis	Jovial to C++	50K	4 mo.

ADM Works with Prevailing Engineering Processes



ADM is A Rigorous Agile Method -

Component-Oriented, Model-Based, Architecture-First, UML Design All Change Is Iterative Accomplished By Rules Applied To Models



Role Of The OMG

- ☐ The OMG (Object Management Group) chartered the ADM Task Force in 2003
- ☐ To Extend UML-Based MDA practices and standards to existing systems.
- ☐ The OMG ADM TF Mission, Goals and Benefits
 - Create Specifications/Promote Industry Consensus on Modernization of Existing Applications
 - ❖ Leverage Existing OMG Modeling Standards and the MDA Initiative
 - Consolidate and Promote Best Practices Leading to Successful Modernization
 - Improve ROI in Existing Software by Extending Useful Life of Existing Applications
- □ ADM Practices are documented via ADM Scenarios
 - **❖ A Set of Guidelines for Applying ADM In Practice In Different Scenarios**
- □ ADM Standards are documented via ADM Roadmap
 - ❖ A Set of OMG Modeling Specifications that Promote Interoperability between modernization tools and service providers
- More Information is available at the OMG's ADM Website:

http://adm.omg.org/

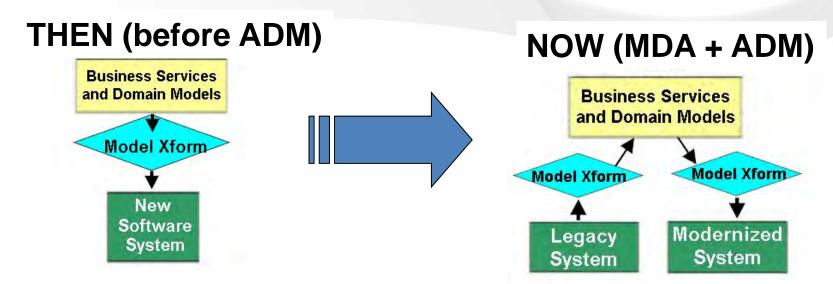
MDA Meets ADM

Model Driven Architecture (MDA) is generally green-field top-down model-driven process for new system development.

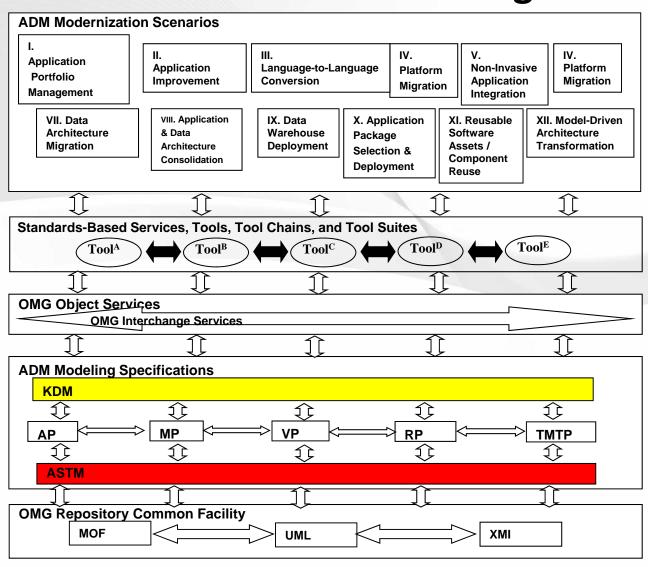
 Architectural models and tools (e.g. IBM Rational Eclipse) support agile development

Architecture Driven Modernization (ADM) top-down + bottom-up

- Bottom-up extraction of software and architectural models, followed by
- □ Top-down reuse for modernization.
- □ Delivered Modernized Systems are Agile, MDA-enabled



ADM Scenarios, Specifications, Tools & Methods – How it all fits together



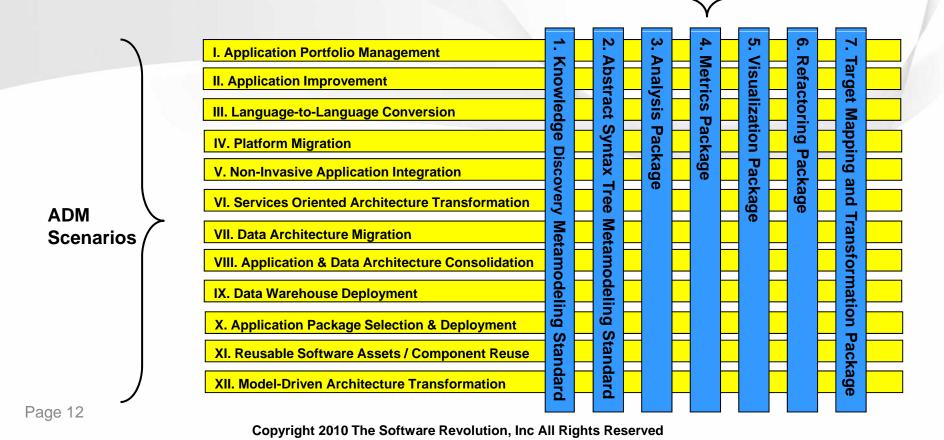
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Why define ADM Scenarios?

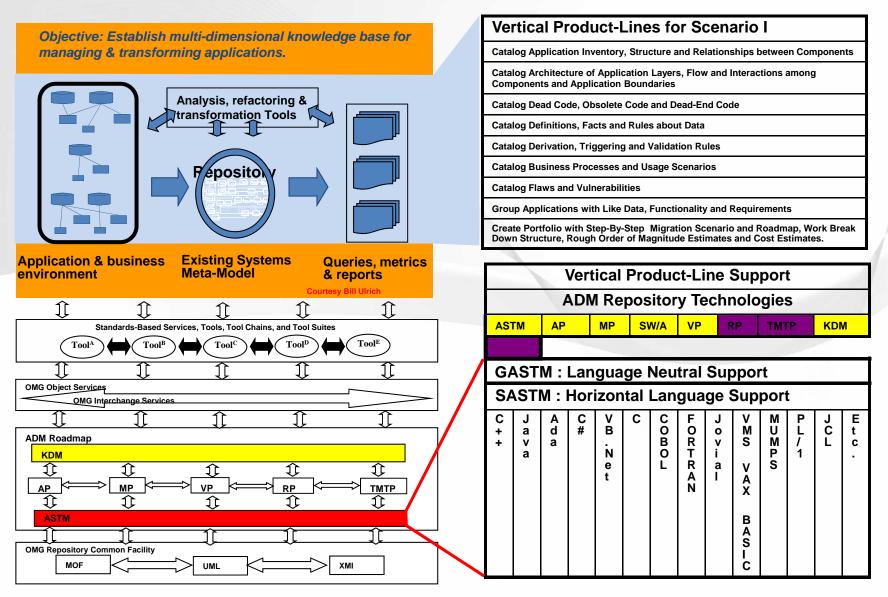
Helps envision all potential ADM applications. Helps a user determine the tasks, tools and use of the ADM. Provides templates for crafting project objectives, plans and related deliverables. Defines tasks necessary to complete a given modernization initiative and omits unnecessary tasks that would not apply to such a scenario. Allows a user to pinpoint the types of tools necessary to perform these tasks. Identifies the universe of modernization scenarios and tasks and provides a guide as to the role of the ADM within modernization in general.

ADM Scenarios and Specifications

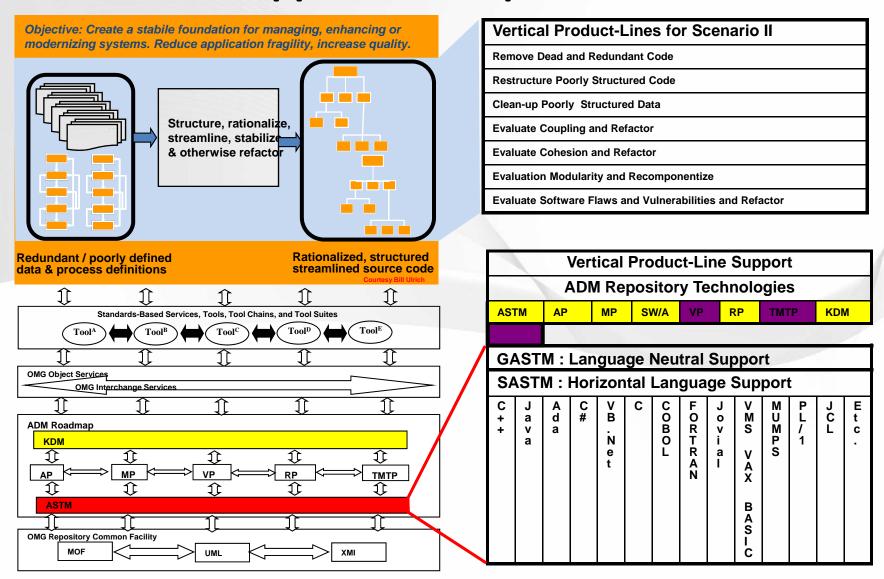
- Modernization Projects Involve Collaborative Geographically Dispersed Teams
- ADM Projects Are Tool And Technology Intensive
- Tool Interoperability Enables More Comprehensive Solutions For Complex Problems
- **❖** To Interoperate Tools Need To Interchange Standardized Models
- To Collaborate Effectively Vendors and Customers Need Agreed Upon Practices (Scenarios)
 ADM Specifications



Scenario I. Application Portfolio Management

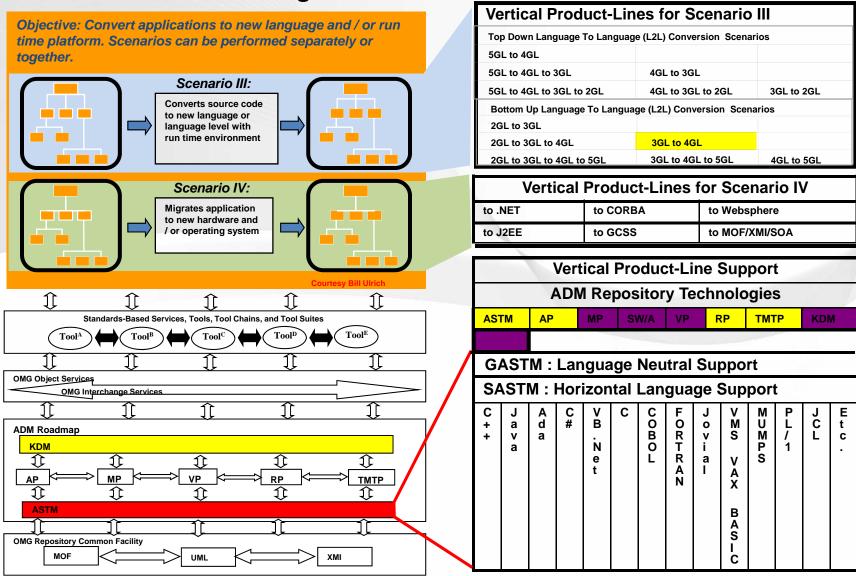


Scenario II. Application Improvement

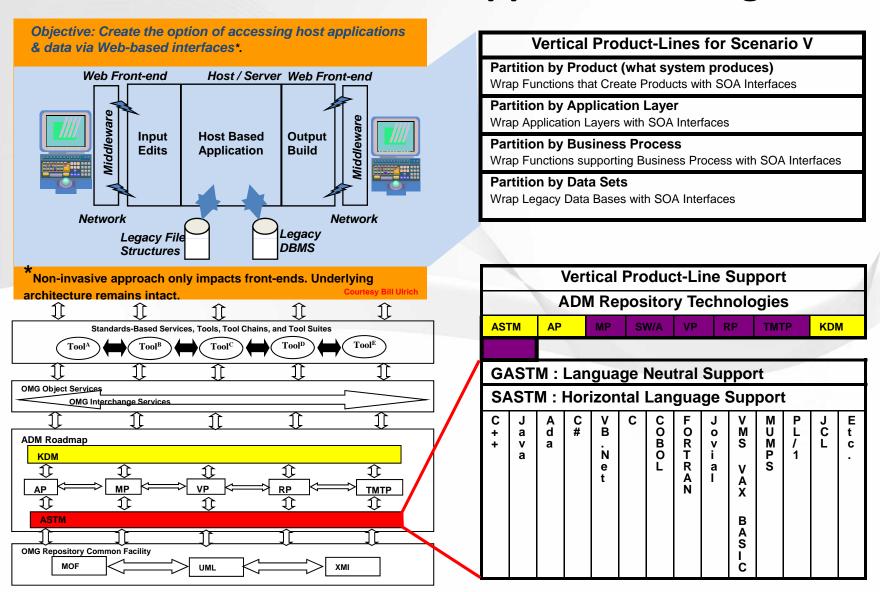


Scenario III. Language-to-Language Conversion

& Scenario IV. Platform Migration



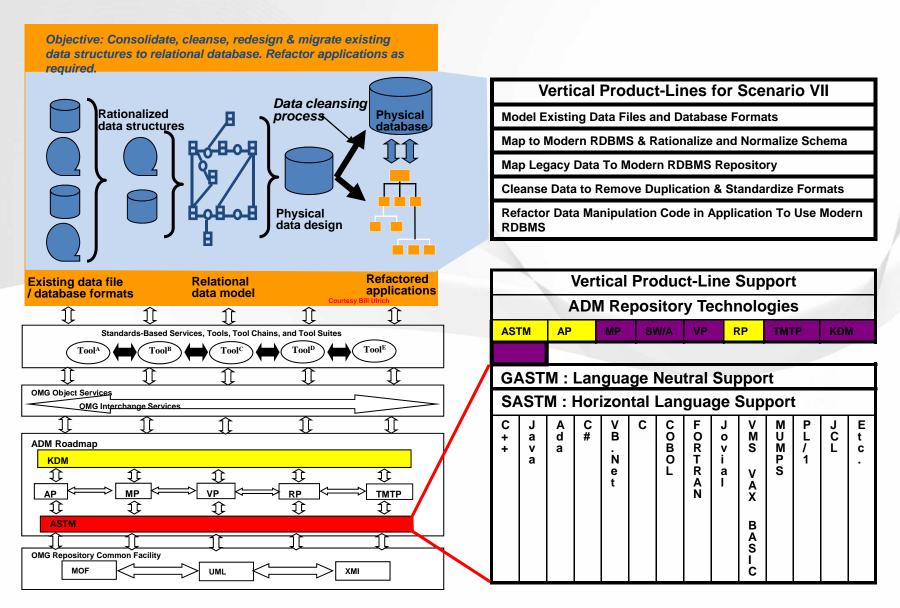
Scenario V. Non-Invasive Application Integration



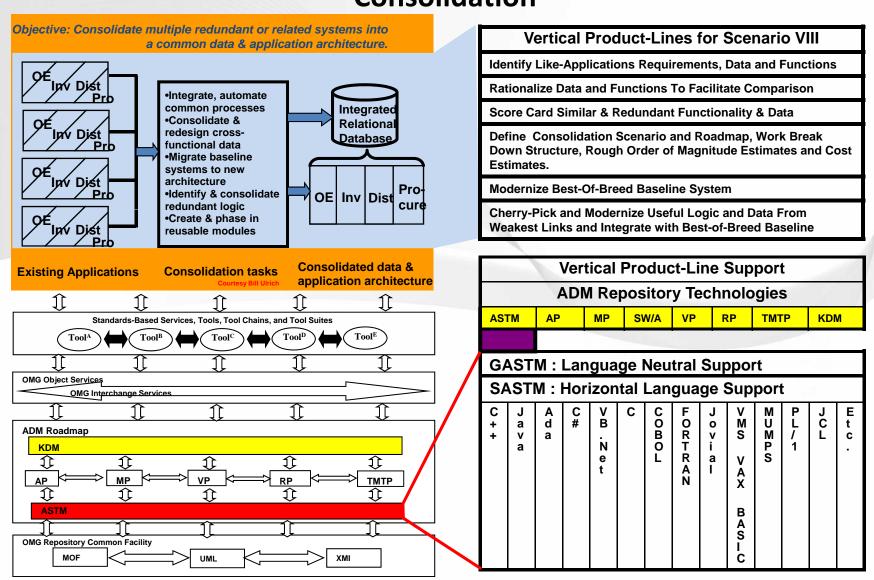
Scenario VI. Services Oriented Architecture (SOA)

Transformation Objective: Create a framework for constructing and interlinking Vertical Product-Lines for Scenario VI back-end systems with the goal of making applications more agile. Transform by Product Lines (what system produces) Modernize Functions that Create Products into SOA Transform by Application Layers (how system is layered) Modernize Application Layers into SOA SOA Framework **Transform by Business Process** Identify, extract, Modernize Functions supporting Business Process into SOA document & publish **Transform by Business Rules** services within SOA Modernize Application Logic into Business Rule Engines and SOA framework Transform by Data Sets (how data is organized) Map Legacy Data Bases into SOA Enabled Repositories Repository identifying **Vertical Product-Line Support Existing applications** Courtesy Bill Ulrich reusable services **ADM Repository Technologies ASTM** AP RP TMTP KDM Standards-Based Services, Tools, Tool Chains, and Tool Suites Tool^D **GASTM**: Language Neutral Support **OMG Object Services SASTM**: Horizontal Language Support OMG Interchange Services E M U C СОВО F O R T M S а В 0 ADM Roadmap v M Ν R е $_{\rm X}^{\rm A}$ TMTP A S **OMG Repository Common Facility** UML

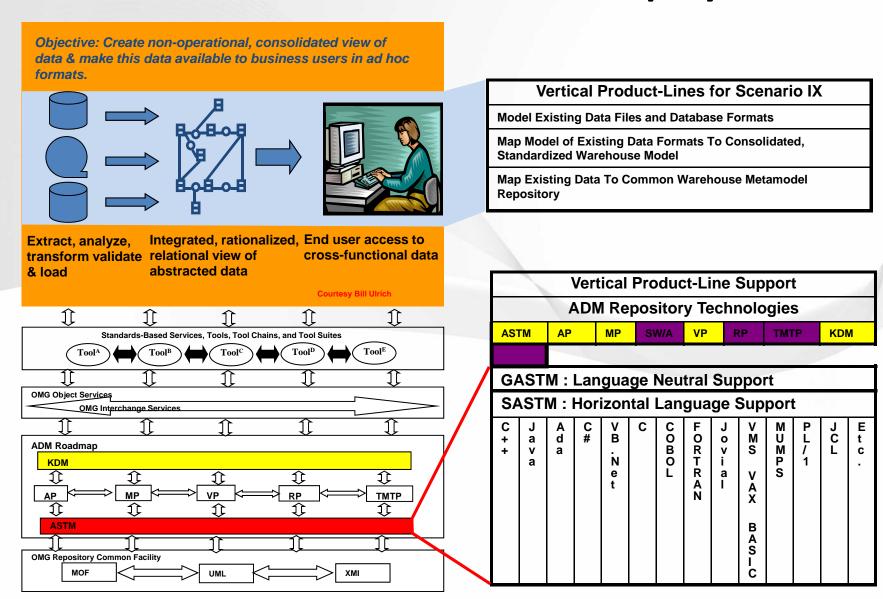
Scenario VII. Data Architecture Migration



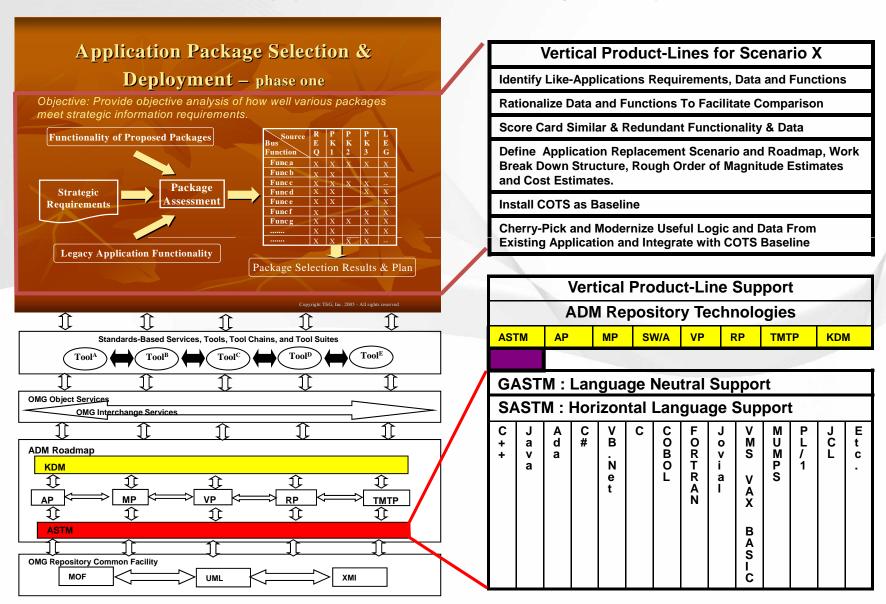
Scenario VIII. Application & Data Architecture Consolidation



Scenario IX. Data Warehouse Deployment



Scenario X. Application Package Replacement

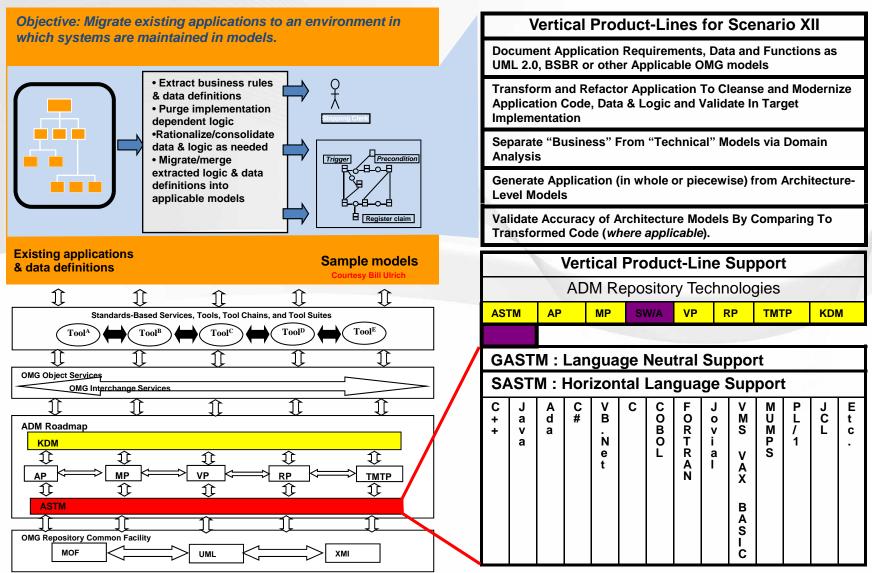


Scenario XI. Reusable Software Assets/Component

Reuse Objective: Create a repository of reusable components. Vertical Product-Lines for Scenario XI Mine Applications For Reusable Requirements, Data and Data / Rule **Functions** Consolidation Existina Rationalize Data and Functions To Facilitate Comparison **Applications** Score Card Similar & Redundant Functionality & Data **Business Rule** Define Migration Scenario and Roadmap, Work Break Down & Data Development Reuse Structure, Rough Order of Magnitude Estimates and Cost Extraction Projects & Repository Estimates. Web Services Transform Selected Functions, Logic and Data From Existing Component Applications and Integrate Into Reuse Repository expressed as Repository Componentized Intermediate Language, Modern Code, or as Language **Migration Option** Rule Sets. **Vertical Product-Line Support Courtesy Bill Ulrich ADM Repository Technologies** Î **ASTM** AP SW/A **TMTP** KDM Standards-Based Services, Tools, Tool Chains, and Tool Suites ToolD **GASTM**: Language Neutral Support OMG Object Services **SASTM**: Horizontal Language Support OMG Interchange Services F O R T C # C Ε СОВО C M U M S В 0 **ADM Roadmap** v i N KDM Ŕ 1Ĵţ MP TMTP В A S **OMG Repository Common Facility** UML C

Scenario XII. Model-Driven Architecture

Transformation



Architecture Driven Modernization Standardization

- ☐ Standards-Based Tools
 - **❖ Store and Access Models in Industry Standard Formats (XMI™)**
 - Manage IT Artifacts as High Fidelity Models in Repositories.
 - Interoperate With Other Tools By Interchanging Models
- ☐ Standards-Based Tool Chains
 - Series of Tools will Cooperatively Produce A Work Product
 - Cooperate By Interchanging Models.
- ☐ Standards-Based Tool Suites
 - Collections of Tools that Interoperate Using Models
- ☐ Standard-Based Service Providers
 - Offer Services Based Upon Tools, Tool Chains and Tool Suites
 - ❖ Collaborate with Customers and Other Services Providers Via Interchange of Industry Standard Models (e.g. Eclipse, MOF™, XMI™, UML™)
- □ Standard-Based Enterprise
 - IT Artifacts (such as Data and Applications) are Managed In Repositories As Standards-Based Models
 - IT Artifact Management employs Service Providers, Standardsbased Tools, Tool Chains, and Tool Suites

Ten Groundbreaking Architecture Driven Modernization Projects Case Study Overviews

TSRI Case Study: ITT Corporation SENSOR



Project Contacts:
Upon Request

Project Summary

ITT Corporation awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for modernization of the COBRA DANE Radar Calibration System (SCRS) of the Ballistic Missile Early System (BMEWS) under the Air Force's System Engineering & Sustainment Integrator (SENSOR) program.

Services

- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration, Testing & Implementation
- Final "To-Be" Documentation

- Project successfully completed in 8 months
- Created a new JANUS[™] Ada parser
- JANUSTM rules engine parser was tuned to address the SENSOR Ada & Fortran
- Fully modernized 380,300 LOC of highly complex missioncritical Ada & Fortran to C++ & Java

TSRI Case Study: Raytheon Corporation TCS/MCS



Project Contacts:

Upon Request

Project Summary

Raytheon awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for modernization of the Navy's Terminal Control and Modem Control (TCS & MCS) satellite system modules.

Services

- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration & Test Support

- Project successfully completed in 5 months
- JANUSTM rules engine parser was tuned to address TCS' & MCS' Ada & Fortran, respectively
- Fully modernized the 190,772 LOC of Ada & 91,949 LOC of Fortran
- Met stringent Raytheon/Navy coding standards
- Received Raytheon & U.S. Small Business Administration awards of excellence

TSRI Case Study: Lockheed Martin P-3C



Project Contacts:

Upon Request

Project Summary

Lockheed Martin Corporation awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for modernization of the Acoustic Signal Processing Suite aboard the Navy's P-3C submarine hunting aircraft.

Services

- Legacy "As-Is" Documentation
- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration, Testing & Implementation
- Final "To-Be" Documentation

- Project successfully completed in 14 months
- JANUSTM rules engine parser was tuned to address the P-3C's Ada
- Fully modernized 650,000+ LOC of highly complex mission-critical Ada to C++

TSRI Case Study: Thales EATMS

THALES

Project Contacts:

Available Upon Request

Project Summary

Thales awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for a modernization of several modules of the European Air Traffic Management System (EATMS).

Services

- Legacy "As-Is" Documentation
- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration & Test Support
- Final "To-Be" Documentation

- Addressed the Flight Profile Library, Minimum Safe Altitude Warning System, and Air-Ground Data Processor modules of EATMS
- JANUSTM rules engine parser was tuned to address the legacy Ada code of these EATMS modules
- Fully modernized nearly 250,000 LOC of Ada code to both C++ & Java
- Effort included extensive refactoring to meet precise, mission-critical coding standards
- Ultra High Assurance Air Traffic Control Software

TSRI Case Study: Raytheon Patriot Missile



Project Contacts:
Upon Request

Project Summary

Raytheon awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for a modernization of several modules of the Patriot Missile.

Services

- Legacy "As-Is" Documentation
- Code Transformation
- System Integration & Test Support
- Final "To-Be" Documentation

- Addressed the Fire Platoon Simulation System
 Preprocessor, and the
 Battalion Simulation Support
 System and its preprocessor
 (PRED) modules of the Patriot
 Missile
- JANUSTM rules engine parser was tuned to address the legacy Fortran code of these missile modules
- Fully modernized nearly 600,000 LOC of Fortran code to C++

TSRI Case Study: SAIC EOSS



Project Contacts:

Upon Request

Project Summary

Science Application International Corporation (SAIC) awarded a solesource contract to The Software Revolution, Inc. (TSRI) for modernization of the Navy's Engineering Operational Sequencing System (EOSS).

Services

- Legacy "As-Is" Documentation
- Target Architecture & Interface Design
- Code Transformation
- Automatic Re-Factoring
- Database Conversion
- System Integration, Testing & Implementation
- Final "To-Be" Documentation
- Support to DoN "Opportunity Analysis for Legacy System Modernization"

- Project successfully completed in 5 months
- JANUSTM rules engine parser was created to address the EOSS VAX-Basic
- Design new target architecture & fully modernized 37,483 LOC of highly complex missioncritical VAX-Basic to Java
- Converted EOSS database structure form multi-ISAM ASCII to Oracle 9i
- Navy calculated that effort provided a 2.47:1 ROI with much higher ROI expected for languages already addressed by TSRI

Project Contacts:
Upon Request

TSRI Case Study: SAIC VHA

Project Summary

Science Application International Corporation (SAIC) awarded a solesource contract to The Software Revolution, Inc. (TSRI) for modernization of the Voluntary Time Keeping module of the Veterans Health Administration's (VHA's) VistA system.

Services

- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration, Testing & Implementation
- Final "To-Be" Documentation

- Project successfully completed in 4 months
- Created a new JANUS™ MUMPS parser
- JANUS[™] rules engine parser was tuned to address the VHA MUMPS
- Fully modernized 300,000+ LOC of highly complex MUMPS to Java

TSRI Case Study: TRW Milstar Satellite



Project Contacts:

Upon Request

Project Summary

TRW awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for modernization of the Advanced Extremely High Frequency module of the Milstar satellite

Services

- Code Transformation
- Semi-Automatic Re-Factoring
- System Integration & Test Support

- Project successfully completed in 1 months
- JANUS[™] rules engine parser was tuned to address MILSTARS' Jovial
- Fully transformed the 143,000 LOC of J3 Jovial
- Replaced 16-Bit Big-Endian with 32 Bit Little Endian Environment
- Code fully integrated into Milstar & awaiting final system launch

TSRI Case Study: National Endowment for the Arts



Project Contacts:

Upon Request

Project Summary

The National Endowment for the Arts (NEA) awarded a sole-source contract to The Software Revolution, Inc. (TSRI) for modernization of the NEA's business systems (Financial Management – Grants Management – Automated Panel Bank)

Services

- Legacy "As-Is" Documentation,
- Code Transformation
- Automatic Re-Factoring,
- Semi Automatic Re-Factoring
- System Integration, Testing & Implementation
- Final "To-Be" Documentation
- Future System Enhancement Development
- Database Conversion: OpenVMS RMS Flat Files to a Microsoft SQL environment

- Project successfully completed in 3 fiscal phases over 24 months
- TSRI performed successfully after another contractor using a manual approach had failed & wasted \$1.6M
- JANUS[™] rules engine parser was tuned to address NEA's Wang COBOL
- Fully modernized the 656,000 LOC of Wang-COBOL & RMS flat files to C++ & SQL Server environment & 3,270 screens into a MS Windows environment

TSRI Case Study: Northrop Grumman REMIS



Project Contacts:

Upon Request

Project Summary

Northrop Grumman awarded three separate sole-source contracts to The Software Revolution, Inc. (TSRI) for a transformation demonstration and subsequent modernization of the Increments 1 & 3 of the Air Force's REMIS system

Services

- Legacy "As-Is" Documentation
- Code Transformation
- Automatic Re-Factoring
- Semi-Automatic Re-Factoring
- System Integration & Test Support
- Final "To-Be" Documentation

- Transformation demonstration & Increment 1 successfully completed in 1 month & 7 months respectively, with Increment 3 currently ongoing
- JANUSTM rules engine parser was tuned to address REMIS' Tandem COBOL code
- Fully modernized over 400,000 LOC of Tandem COBOL to both C++ & Java code
- Supported development of the API layer to allow system interface to the Air Force GCSS Integration Framework



	Offices in Kirkland, Washington
	Technology Rooted in Early Artificial Intelligence Projects
	☐ 1983 USAF Knowledge Based Software Assistance (KBSA) Program
	☐ 1988-1994 Boeing Artificial Intelligence Lab
>	Member company OMG Architecture Driven Modernization ADM Task Force participating in:
	☐ Abstract Syntax Tree Meta-Modeling (ASTM)
	☐ Knowledge Discovery Meta-Modeling (KDM)
	☐ Structured Metrics Meta-Model (SMM)
	Industrial Awards
	☐ Northrop Grumman "Small Business of Year" Award 2002
	☐ Raytheon "Supplier of Value" Award 2005
	☐ Small Business Administration's 2005 "Administrators Award of Excellence"
	Over 75 Automated Modernization Projects since 2000
	☐ 100% Project Successfully Completed
	☐ References Upon Request